



MUNICIPIO SAN JOSE DE CUCUTA  
NIT 890.501.434-2  
ESTADO DE SITUACION FINANCIERA COMPARATIVO AGREGADO  
AL 30 DE JUNIO 2025-2024  
En pesos colombianos con decimales

|      | ACTIVO                                                 | 2025                 | 2024                 | VARIACION ABSOLUTA  | %<br>VAR.  | VARL. VERTICAL 2025 | VARL. VERTICAL 2024 |
|------|--------------------------------------------------------|----------------------|----------------------|---------------------|------------|---------------------|---------------------|
| 1    | ACTIVOS CORRIENTES                                     |                      |                      |                     |            |                     |                     |
| 11   | ACTIVO EFECTIVO Y EQUIVALENTES AL EFECTIVO             | 1,883,194,878,017.39 | 1,794,215,635,069.57 | 88,979,242,947.82   | 4.96%      | 18.71%              | 18.26%              |
| 1105 | CAJA                                                   | 171,837,423,582.98   | 161,769,904,587.68   | 10,067,518,995.30   | 6.22%      | 1.71%               | 1.65%               |
| 1110 | DEPOSITOS EN INSTITUCIONES FINANCIERAS                 | 17,809,091.10        | 23,140,956.10        | -5,331,865.00       | -23.04%    | 0.00%               | 0.00%               |
| 1132 | EFFECTIVO DE USO RESTRINGIDO                           | 150,824,328,978.45   | 161,722,500,798.34   | -10,898,171,819.89  | -6.74%     | 1.50%               | 1.65%               |
| 12   | INVERSIONES E INSTRUMENTOS DERIVADOS                   | 20,995,285,513.43    | 24,262,833.24        | 20,971,022,680.19   | 86,432.70% | 0.21%               | 0.00%               |
| 1222 | INVERSIONES DE ADMINISTRACIÓN DE LIQUIDEZ A VALOR DE F | 222,661,385,286.19   | 355,978,991,619.83   | -133,317,606,333.64 | -37.45%    | 2.21%               | 3.62%               |
| 1224 | INVERSIONES EN CONTROLADAS CONTABILIZADAS POR EL MÉT   | 565,671,520.00       | 1,619,234,726.00     | -1,053,563,206.00   | -65.07%    | 0.01%               | 0.02%               |
| 1227 | INVERSIONES DE ADMINISTRACIÓN DE LIQUIDEZ AL COSTO     | 7,350,017,549.99     | 7,345,099,549.99     | 4,918,000.00        | 0.07%      | 0.07%               | 0.07%               |
| 1280 | DETERIORO ACUMULADO DE INVERSIONES (CR)                | 215,976,680,266.00   | 349,011,414,240.00   | -133,034,733,974.00 | -38.12%    | 2.15%               | 3.55%               |
| 13   | CUENTAS POR COBRAR                                     | -1,230,984,049.80    | -1,996,756,896.16    | 765,772,846.36      | -38.35%    | -0.01%              | -0.02%              |
| 1305 | IMPUESTOS RETENCIÓN EN LA FUENTE Y ANTICIPOS DE IMPUE  | 728,898,876,575.49   | 616,846,574,538.13   | 112,052,302,037.36  | 18.17%     | 7.24%               | 6.28%               |
| 1311 | CONTRIBUCIONES TASAS E INGRESOS NO TRIBUTARIOS         | 3,217,592,120.00     | 171,158,645,295.96   | -167,941,053,175.96 | -98.12%    | 0.03%               | 1.74%               |
| 1318 | PRESTACIÓN DE SERVICIOS PÚBLICOS                       | 203,991,268,630.70   | 296,965,352,108.19   | -92,974,083,477.49  | -31.31%    | 2.03%               | 3.02%               |
| 1337 | TRANSFERENCIAS POR COBRAR                              | 48,932,456,115.00    | 17,571,810,552.00    | 31,360,645,563.00   | 178.47%    | 0.49%               | 0.18%               |
| 1384 | OTRAS CUENTAS POR COBRAR                               | 352,575,943,871.63   | 78,747,155,073.75    | 273,828,748,797.88  | 347.73%    | 3.50%               | 0.80%               |
| 1385 | CUENTAS POR COBRAR DE DIFÍCIL RECAUDO                  | 40,079,999,143.73    | 50,280,239,654.77    | -10,200,240,511.04  | -20.29%    | 0.40%               | 0.51%               |
| 1386 | DETERIORO ACUMULADO DE CUENTAS POR COBRAR (CR)         | 152,623,170,406.56   | 324,530,912,883.99   | -171,907,742,477.43 | -52.97%    | 1.52%               | 3.30%               |
| 15   | INVENTARIOS                                            | -12,521,553,712.13   | -322,407,581,030.53  | 249,886,027,318.40  | -77.51%    | -0.12%              | -3.28%              |
| 1514 | MATERIALES Y SUMINISTROS                               | 1,165,628,286.03     | 1,078,560,922.30     | 87,067,363.73       | 8.07%      | 0.01%               | 0.01%               |
| 19   | OTROS ACTIVOS                                          | 1,165,628,286.03     | 658,541,603,401.63   | 100,089,960,885.07  | 15.20%     | 7.54%               | 6.70%               |
| 1902 | PLAN DE ACTIVOS PARA BENEFICIOS A LOS EMPLEADOS A LARG | 758,631,564,286.70   | 46,831,614.00        | 12,460,276,959.03   | 3.39%      | 3.77%               | 3.74%               |
| 1904 | PLAN DE ACTIVOS PARA BENEFICIOS POSEMPLEO              | 379,776,573,783.70   | 367,316,296,824.67   | 86,730,697,237.84   | 30.41%     | 3.70%               | 2.90%               |
| 1908 | RECURSOS ENTREGADOS EN ADMINISTRACIÓN                  | 371,997,167,057.91   | 285,206,469,820.07   | 898,986,688.20      | 15.05%     | 0.07%               | 0.06%               |
| 1909 | DEPOSITOS ENTREGADOS EN GARANTÍA                       | 6,870,991,831.09     | 5,972,005,142.89     | 88,979,242,947.82   | 4.96%      |                     |                     |
|      | TOTAL ACTIVOS CORRIENTES                               | 1,883,194,878,017.39 | 1,794,215,635,069.57 |                     |            |                     |                     |
|      | ACTIVOS NO CORRIENTES                                  |                      |                      |                     |            |                     |                     |
| 1    | ACTIVO                                                 | 8,180,078,601,695.70 | 8,029,210,667,573.86 | 150,867,934,121.84  | 1.88%      | 81.29%              | 81.74%              |
| 11   | EFFECTIVO Y EQUIVALENTES AL EFECTIVO                   | 41,068,843.17        | 0.00                 | 41,068,843.17       | #DIV/0!    | 0.00%               | 0.00%               |
| 1132 | EFFECTIVO DE USO RESTRINGIDO                           | 41,068,843.17        | 0.00                 | 41,068,843.17       | #DIV/0!    | 0.00%               | 0.00%               |
| 13   | CUENTAS POR COBRAR                                     | 226,647,789,193.93   | 171,718,647,353.32   | 54,929,141,840.61   | 31.99%     | 2.25%               | 1.75%               |
| 1305 | IMPUESTOS RETENCIÓN EN LA FUENTE Y ANTICIPOS DE IMPUE  | 226,637,406,441.93   | 171,718,647,353.32   | 54,918,759,088.61   | 31.98%     | 2.25%               | 1.75%               |
| 1384 | OTRAS CUENTAS POR COBRAR                               | 10,382,752.00        | 0.00                 | 10,382,752.00       | #DIV/0!    | 0.00%               | 0.00%               |
| 16   | PROPIEDADES, PLANTA Y EQUIPO                           | 381,812,908,453.54   | 343,517,657,812.09   | 38,295,250,641.45   | 11.15%     | 3.79%               | 3.50%               |
| 1605 | TERRENOS                                               | 75,165,634,543.00    | 74,799,993,373.64    | 365,641,169.36      | 0.49%      | 0.75%               | 0.76%               |
| 1615 | CONSTRUCCIONES EN CURSO                                | 8,591,795,792.36     | 5,588,634,817.55     | 3,003,160,974.81    | 53.74%     | 0.09%               | 0.06%               |
| 1625 | PROPIEDADES, PLANTA Y EQUIPO EN TRÁNSITO               | 328,202,000.00       | 432,049,473.62       | -103,847,473.62     | -24.04%    | 0.00%               | 0.00%               |
| 1635 | BIENES MUEBLES EN BODEGA                               | 16,290,900,429.36    | 910,717,649.66       | 15,380,182,779.70   | 1,688.80%  | 0.16%               | 0.01%               |
| 1640 | EDIFICACIONES                                          | 114,840,387,609.44   | 93,198,866,801.69    | 21,641,520,807.75   | 23.22%     | 1.14%               | 0.95%               |
| 1645 | PLANTAS, DUCTOS Y TÚNELES                              | 14,171,552,272.84    | 14,094,052,272.84    | 77,500,000.00       | 0.55%      | 0.14%               | 0.14%               |
| 1650 | REDES, LÍNEAS Y CABLES                                 | 18,873,480,434.23    | 17,267,441,768.69    | 1,606,038,665.54    | 9.30%      | 0.19%               | 0.18%               |
| 1655 | MAQUINARIA Y EQUIPO                                    | 6,269,241,549.93     | 6,174,175,448.72     | 95,066,101.21       | 1.54%      | 0.06%               | 0.06%               |
| 1660 | EQUIPO MÉDICO Y CIENTÍFICO                             | 4,705,851,215.16     | 4,705,851,215.16     | 0.00                | 0.00%      | 0.05%               | 0.05%               |
| 1665 | MUEBLES, ENSERES Y EQUIPO DE OFICINA                   | 36,011,271,178.63    | 33,486,538,632.98    | 2,524,712,545.65    | 7.54%      | 0.36%               | 0.34%               |
| 1670 | EQUIPOS DE COMUNICACIÓN Y COMPUTACIÓN                  | 27,269,389,814.17    | 26,179,130,230.14    | 1,090,259,584.03    | 4.16%      | 0.27%               | 0.27%               |
| 1675 | EQUIPOS DE TRANSPORTE, TRACCIÓN Y ELEVACIÓN            | 7,311,697,658.40     | 7,311,697,658.40     | 0.00                | 0.00%      | 0.07%               | 0.07%               |
| 1680 | EQUIPOS DE COMEDOR, COCINA, DESPENSA Y HOTELETERÍA     | 1,460,691,870.05     | 1,449,103,968.05     | 11,587,902.00       | 0.80%      | 0.01%               | 0.01%               |
| 1681 | BIENES DE ARTE Y CULTURA                               | 282,351,912.03       | 279,513,312.03       | 2,838,600.00        | 1.02%      | 0.00%               | 0.00%               |
| 1683 | PROPIEDADES, PLANTA Y EQUIPO EN CONCESIÓN              | 122,410,849,976.92   | 122,410,849,976.92   | 0.00                | 0.00%      | 1.22%               | 1.25%               |
| 1685 | DEREGACIÓN ACUMULADA DE PROPIEDADES, PLANTA Y EQUI     | -70,923,589,231.98   | -63,524,178,217.00   | -7,399,411,014.98   | 11.65%     | -0.70%              | -0.65%              |



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|                             | ACTIVO                                               | 2025                  | 2024                 | VARIACION ABSOLUTA | %         | VAR. VERTICAL 2025 | VAR. VERTICAL 2024 |
|-----------------------------|------------------------------------------------------|-----------------------|----------------------|--------------------|-----------|--------------------|--------------------|
|                             |                                                      |                       |                      |                    |           |                    |                    |
| 1695                        | DETERIORO ACUMULADO DE PROPIEDADES, PLANTA Y EQUIPO  | -1,246,800,571.00     | -1,246,800,571.00    | 0.00               | 0.00%     | -0.01%             | -0.01%             |
| 17                          | BIENES DE USO PÚBLICO E HISTÓRICOS Y CULTURALES      | 7,571,111,214,778.86  | 7,513,469,835,007.52 | 57,641,379,771.34  | 0.77%     | 75.24%             | 76.49%             |
| 1705                        | BIENES DE USO PÚBLICO EN CONSTRUCCIÓN                | 32,890,308,817.46     | 33,542,298,590.54    | -651,989,773.08    | -1.94%    | 0.33%              | 0.34%              |
| 1710                        | BIENES DE USO PÚBLICO EN SERVICIO                    | 7,438,733,148,611.70  | 7,380,569,279,067.30 | 58,163,869,544.40  | 0.79%     | 73.92%             | 75.13%             |
| 1711                        | BIENES DE USO PÚBLICO EN SERVICIO-CONCESIONES        | 106,908,487,829.00    | 106,908,487,829.00   | 0.00               | 0.00%     | 1.06%              | 1.09%              |
| 1715                        | BIENES HISTÓRICOS Y CULTURALES                       | 4,100,752,809.36      | 3,971,252,809.34     | 129,500,000.02     | 3.26%     | 0.04%              | 0.04%              |
| 1785                        | DEPRECIACIÓN ACUMULADA DE BIENES DE USO PÚBLICO EN S | -11,521,483,288.66    | -11,521,483,288.66   | 0.00               | 0.00%     | -0.11%             | -0.12%             |
| 19                          | OTROS ACTIVOS                                        | 465,620,426.20        | 504,527,400.93       | -38,906,974.73     | -7.71%    | 0.00%              | 0.01%              |
| 1906                        | AVANCES Y ANTICIPOS ENTREGADOS                       | 6,226,625.00          | 0.00                 | 6,226,625.00       | #DIV/0!   | 0.00%              | 0.00%              |
| 1908                        | RECURSOS ENTREGADOS EN ADMINISTRACIÓN                | 263,880,839.00        | 164,552,433.00       | 99,328,406.00      | 60.36%    | 0.00%              | 0.00%              |
| 1970                        | ACTIVOS INTANGIBLES                                  | 1,499,048,508.27      | 1,554,442,571.81     | -55,394,063.54     | -3.56%    | 0.01%              | 0.02%              |
| 1975                        | AMORTIZACIÓN ACUMULADA DE ACTIVOS INTANGIBLES (CR)   | -1,303,533,546.07     | -1,214,467,603.88    | -89,067,942.19     | 7.33%     | -0.01%             | -0.01%             |
| TOTAL ACTIVOS NO CORRIENTES |                                                      | 8,180,078,601,695.70  | 8,029,210,667,573.86 | 150,867,934,121.84 | 1.88%     |                    |                    |
| TOTAL ACTIVOS               |                                                      | 10,063,273,479,713.10 | 9,823,426,302,643.43 | 239,847,177,069.66 | 2.44%     |                    |                    |
|                             |                                                      |                       |                      |                    |           |                    |                    |
| PASIVOS CORRIENTES          |                                                      |                       |                      |                    |           |                    |                    |
| 2                           | PASIVO                                               | 1,298,896,397,645.40  | 1,011,092,025,364.42 | 287,804,372,280.98 | 28.46%    | 91.88%             | 91.28%             |
| 23                          | PRÉSTAMOS POR PAGAR                                  | 208,734,615,783.00    | 52,852,662,011.24    | 155,881,953,771.76 | 294.94%   | 14.77%             | 4.77%              |
| 2313                        | FINANCIAMIENTO INTERNO DE CORTO PLAZO                | 7,045,182,292.00      | 15,352,662,012.57    | -8,307,479,720.57  | -54.11%   | 0.50%              | 1.39%              |
| 2314                        | FINANCIAMIENTO INTERNO DE LARGO PLAZO                | 201,689,433,491.00    | 37,499,999,998.67    | 164,189,433,492.33 | 437.84%   | 14.27%             | 3.39%              |
| 24                          | CUENTAS POR PAGAR                                    | 469,528,367,405.73    | 258,529,469,982.78   | 210,998,897,422.95 | 81.62%    | 33.21%             | 23.34%             |
| 2401                        | ADQUISICIÓN DE BIENES Y SERVICIOS NACIONALES         | 69,837,984,029.61     | 4,932,000,883.32     | 64,905,983,146.29  | 1,316.02% | 4.94%              | 0.45%              |
| 2403                        | TRANSFERENCIAS POR PAGAR                             | 703,119,171.00        | 26,740,000.00        | 676,379,171.00     | 2,529.47% | 0.05%              | 0.00%              |
| 2407                        | RECURSOS A FAVOR DE TERCEROS                         | 63,887,134,944.94     | 52,979,060,618.05    | 10,908,074,326.89  | 20.59%    | 4.52%              | 4.78%              |
| 2424                        | DESCUENTOS DE NÓMINA                                 | 17,689,855,336.82     | 25,085,862,648.31    | -7,396,007,311.49  | -29.48%   | 1.25%              | 2.26%              |
| 2436                        | SUBSIDIOS ASIGNADOS                                  | 11,423,498,969.93     | 938,259,815.26       | 10,485,239,154.67  | 1,117.52% | 0.81%              | 0.08%              |
| 2436                        | RETENCIÓN EN LA FUENTE E IMPUESTO DE TIMBRE          | 1,275,246,640.88      | 2,581,766,326.87     | -1,306,519,685.99  | -50.61%   | 0.09%              | 0.23%              |
| 2440                        | IMPUESTOS, CONTRIBUCIONES Y TASAS                    | 31,339,624,605.80     | 23,242,723,455.81    | 8,096,901,149.99   | 34.84%    | 2.22%              | 2.10%              |
| 2460                        | CRÉDITOS JUDICIALES                                  | 34,565,840,934.96     | 7,979,031,117.67     | 26,586,809,817.29  | 333.21%   | 2.45%              | 0.72%              |
| 2480                        | ADMINISTRACIÓN Y PRESTACIÓN DE SERVICIOS DE SALUD    | 106,651,274,505.41    | 1,059,131,275.21     | 105,592,143,230.20 | 9,969.69% | 7.54%              | 0.10%              |
| 2490                        | OTRAS CUENTAS POR PAGAR                              | 132,154,788,266.38    | 139,704,893,842.28   | -7,550,105,575.90  | -5.40%    | 9.35%              | 12.61%             |
| 25                          | BENEFICIOS A LOS EMPLEADOS                           | 199,214,252,405.43    | 241,065,070,703.79   | -41,854,818,298.36 | -17.36%   | 14.09%             | 21.76%             |
| 2511                        | BENEFICIOS A LOS EMPLEADOS A CORTO PLAZO             | 89,607,099,549.53     | 130,868,088,228.53   | -41,260,988,679.00 | -31.53%   | 6.34%              | 11.81%             |
| 2512                        | BENEFICIOS A LOS EMPLEADOS A LARGO PLAZO             | 43,644,461.00         | 162,648,198.00       | -119,003,737.00    | -73.17%   | 0.00%              | 0.01%              |
| 2513                        | BENEFICIOS POR TERMINACIÓN DEL VÍNCULO LABORAL O CON | 54,291,964.99         | 47,374,112.99        | 6,917,852.00       | 14.60%    | 0.00%              | 0.00%              |
| 2514                        | BENEFICIOS POSEMPLEO - PENSIONES                     | 109,491,353,149.91    | 109,973,096,884.27   | -481,743,734.36    | -0.44%    | 7.75%              | 9.93%              |
| 2515                        | OTROS BENEFICIOS POSEMPLEO                           | 17,863,280.00         | 17,863,280.00        | 0.00               | 0.00%     | 0.00%              | 0.00%              |
| 27                          | PROVISIONES                                          | 200,283,263,869.27    | 240,237,396,202.85   | -39,954,132,333.58 | -16.63%   | 14.17%             | 21.69%             |
| 2701                        | LITIGIOS Y DEMANDAS                                  | 200,283,258,989.67    | 240,237,391,323.25   | -39,954,132,333.58 | -16.63%   | 14.17%             | 21.69%             |
| 2790                        | PROVISIONES DIVERSAS                                 | 4,879.60              | 4,879.60             | 0.00               | 0.00%     | 0.00%              | 0.00%              |
| 29                          | OTROS PASIVOS                                        | 221,135,898,181.97    | 218,403,426,463.76   | 2,732,471,718.21   | 1.25%     | 15.64%             | 19.72%             |
| 2901                        | AVANCES Y ANTICIPOS RECIBIDOS                        | 538,836,080.10        | 538,836,080.10       | 0.00               | 0.00%     | 0.04%              | 0.09%              |
| 2902                        | RECURSOS RECIBIDOS EN ADMINISTRACIÓN                 | 943,031,133.11        | 943,031,133.11       | 0.00               | 0.00%     | 0.07%              | 0.09%              |
| 2910                        | INGRESOS RECIBIDOS POR ANTICIPADO                    | 829,991,282.09        | 0.00                 | 829,991,282.09     | 0.00%     | 0.06%              | 0.00%              |
| 2917                        | RETENCIONES Y ANTICIPO DE IMPUESTOS                  | 78,626,004,705.74     | 77,655,485,524.50    | 970,519,181.24     | 1.25%     | 5.56%              | 7.01%              |
| 2990                        | OTROS PASIVOS DIFERIDOS                              | 140,198,034,980.93    | 139,266,073,726.05   | 931,961,254.88     | 0.67%     | 9.92%              | 12.57%             |
| TOTAL PASIVOS CORRIENTES    |                                                      | 1,298,896,397,645.40  | 1,011,092,025,364.42 | 287,804,372,280.98 | 28.46%    |                    |                    |



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|                                                            | ACTIVO                |                      | VARIACION ABSOLUTA |         | %      | VARI. VERTICAL 2025 | VARI. VERTICAL 2024 |
|------------------------------------------------------------|-----------------------|----------------------|--------------------|---------|--------|---------------------|---------------------|
|                                                            | 2025                  | 2024                 |                    |         | VAR.   |                     |                     |
| 2 PASIVOS NO CORRIENTES                                    |                       |                      |                    |         |        |                     |                     |
| 2 PASIVO                                                   | 114,768,551,269.82    | 96,587,069,099.36    | 18,181,482,170.46  | 18.82%  | 8.12%  | 8.72%               |                     |
| 23 PRESTAMOS POR PAGAR                                     | 114,105,261,397.22    | 96,354,664,670.76    | 17,750,596,726.46  | 18.42%  | 8.07%  | 8.70%               |                     |
| 2314 FINANCIAMIENTO INTERNO DE LARGO PLAZO                 | 114,105,261,397.22    | 96,354,664,670.76    | 17,750,596,726.46  | 18.42%  | 8.07%  | 8.70%               |                     |
| 24 CUENTAS POR PAGAR                                       | 1,952,052.60          | 138,376,591.60       | -136,424,539.00    | -98.59% | 0.00%  | 0.01%               |                     |
| 2490 OTRAS CUENTAS POR PAGAR                               | 1,952,052.60          | 138,376,591.60       | -136,424,539.00    | -98.59% | 0.00%  | 0.01%               |                     |
| 25 BENEFICIOS A LOS EMPLEADOS                              | 661,337,820.00        | 94,027,837.00        | 567,309,983.00     | 603.34% | 0.05%  | 0.01%               |                     |
| 2512 BENEFICIOS A LOS EMPLEADOS A LARGO PLAZO              | 50,464,418.00         | 94,027,837.00        | -43,563,419.00     | -46.33% | 0.00%  | 0.01%               |                     |
| 2514 BENEFICIOS POSEMPLEO - PENSIONES                      | 610,873,402.00        | 0.00                 | 610,873,402.00     | 0.00%   | 0.04%  | 0.00%               |                     |
| TOTAL PASIVOS NO CORRIENTES                                | 114,768,551,269.82    | 96,587,069,099.36    | 18,181,482,170.46  | 18.82%  |        |                     |                     |
| TOTAL PASIVOS                                              | 1,413,664,948,915.22  | 1,107,679,094,463.78 | 305,985,854,451.44 | 27.62%  |        |                     |                     |
| PATRIMONIO                                                 |                       |                      |                    |         |        |                     |                     |
| 3 PATRIMONIO                                               | 8,404,139,120,187.07  | 8,430,068,998,945.56 | -25,929,878,758.49 | -0.31%  | 83.51% | 85.82%              |                     |
| 31 PATRIMONIO DE LAS ENTIDADES DE GOBIERNO                 | 8,404,139,120,187.07  | 8,430,068,998,945.56 | -25,929,878,758.49 | -0.31%  | 83.51% | 85.82%              |                     |
| 3105 CAPITAL FISCAL                                        | 1,562,070,886,130.46  | 1,562,070,886,130.46 | 0.00               | 0.00%   | 15.52% | 15.90%              |                     |
| 3109 RESULTADOS DE EJERCICIOS ANTERIORES                   | 6,811,471,789,412.16  | 6,825,352,292,057.47 | -13,880,502,645.31 | -0.20%  | 67.69% | 69.48%              |                     |
| 3146 GANANCIAS O PÉRDIDAS EN INVERSIONES DE ADMINISTRACIÓN | 1,483,471,903.46      | 1,583,880,256.00     | -100,408,352.54    | -6.34%  | 0.01%  | 0.02%               |                     |
| 3148 GANANCIAS O PÉRDIDAS POR LA APLICACIÓN DEL MÉTODO DE  | 22,647,015,807.43     | 22,647,015,807.43    | 0.00               | 0.00%   | 0.23%  | 0.23%               |                     |
| 3151 GANANCIAS O PÉRDIDAS POR BENEFICIOS POSEMPLEO         | 6,465,956,933.56      | 18,414,924,694.20    | -11,948,967,760.64 | -64.89% | 0.06%  | 0.19%               |                     |
| RESULTADO DEL EJERCICIO PARCIAL                            | 245,469,410,610.80    | 285,678,209,234.09   | -40,208,798,623.29 | -0.00%  |        |                     |                     |
| TOTAL PATRIMONIO                                           | 8,649,608,530,797.87  | 8,715,747,208,179.65 | -66,138,677,381.78 | -0.76%  |        |                     |                     |
| TOTAL PASIVO Y PATRIMONIO                                  | 10,063,273,479,713.10 | 9,823,426,302,643.43 | 239,847,177,069.66 | 2.44%   |        |                     |                     |

JORGE ENRIQUE ABEVEDO PEÑALOZA  
C.C. 88.217.500 de Cucuta  
ALCALDE MUNICIPAL DE CUCUTA

20251001-03.-

MASIV GECILIA LOBO AREVALO  
C.C. 37.324.648 de Cucuta  
T.P.65059-T  
JEFE DE OFICINA DE CONTABILIDAD



MUNICIPIO SAN JOSE DE CUCUTA  
NIT 890.501.434-2  
ESTADO DE SITUACION FINANCIERA COMPARATIVO AGREGADO  
AL 30 DE JUNIO 2025-2024  
En pesos colombianos con decimales

|      | ACTIVO                                                | 2025                | 2024                | VARIACION ABSOLUTA | %<br>VAR. | VAR. VERTICAL 2025 | VAR. VERTICAL 2024 |
|------|-------------------------------------------------------|---------------------|---------------------|--------------------|-----------|--------------------|--------------------|
| 81   | Cuentas de Orden                                      | 51,138,721,614.30   | 51,138,721,614.30   | 0.00               | 0.00%     |                    |                    |
| 8190 | Activos Contingentes                                  | 51,138,721,614.30   | 51,138,721,614.30   | 0.00               | 0.00%     |                    |                    |
| 83   | Otros Activos Contingentes                            | 310,861,136,317.88  | 310,861,136,317.88  | 0.00               | 0.00%     |                    |                    |
| 8315 | Deudoras de Control                                   | 500,261,813.67      | 500,261,813.67      | 0.00               | 0.00%     |                    |                    |
| 8347 | Bienes y Derechos Retirados                           | 263,051,810,392.01  | 263,051,810,392.01  | 0.00               | 0.00%     |                    |                    |
| 8361 | Bienes Entregados a Terceros                          | 41,000,451,798.81   | 41,000,451,798.81   | 0.00               | 0.00%     |                    |                    |
| 8390 | Responsabilidades en Proceso                          | 6,308,612,313.39    | 6,308,612,313.39    | 0.00               | 0.00%     |                    |                    |
| 89   | Otras Cuentas Deudoras de Control                     | -361,999,857,932.18 | -361,999,857,932.18 | 0.00               | 0.00%     |                    |                    |
| 8905 | Deudoras por Contra (CR)                              | -51,138,721,614.30  | -51,138,721,614.30  | 0.00               | 0.00%     |                    |                    |
| 8915 | Activos Contingentes por Contra (CR)                  | -310,861,136,317.88 | -310,861,136,317.88 | 0.00               | 0.00%     |                    |                    |
| 91   | Deudoras de Control por Contra (CR)                   | 364,212,961,387.07  | 451,470,725,674.61  | -87,257,764,287.54 | -19.33%   |                    |                    |
| 9120 | Pasivos Contingentes                                  | 364,212,961,387.07  | 451,470,725,674.61  | -87,257,764,287.54 | -19.33%   |                    |                    |
| 93   | Litigios y Mecanismos Alternativos de Solución de Con | 99,999,918,193.93   | 100,072,533,834.86  | -72,615,640.93     | -0.07%    |                    |                    |
| 9306 | Acreedoras de Control                                 | 540,998,531.51      | 613,614,172.44      | -72,615,640.93     | -11.83%   |                    |                    |
| 9308 | Bienes Recibidos en Custodia                          | 121,080,486.44      | 121,080,486.44      | 0.00               | 0.00%     |                    |                    |
| 9355 | Recursos Administrados en Nombre de Terceros          | 19,065,588,120.00   | 19,065,588,120.00   | 0.00               | 0.00%     |                    |                    |
| 9390 | Ejecución de Proyectos de Inversión                   | 80,272,251,056.00   | 80,272,251,056.00   | 0.00               | 0.00%     |                    |                    |
| 99   | Otras Cuentas Acreedoras de Control                   | -464,212,879,581.02 | -551,543,259,509.49 | 87,330,379,928.47  | -15.83%   |                    |                    |
| 9905 | Acreedoras por Contra (DB)                            | -364,212,961,387.09 | -451,470,725,674.63 | 87,257,764,287.54  | -19.33%   |                    |                    |
| 9915 | Pasivos Contingentes por Contra (DB)                  | -99,999,918,193.93  | -100,072,533,834.86 | 72,615,640.93      | -0.07%    |                    |                    |
|      | ACREEDORAS DE CONTROL POR CONTRA (DB)                 |                     |                     |                    |           |                    |                    |
|      | TOTAL CUENTAS DE ORDEN                                | 0.00                | 0.00                | 0.00               | 0         |                    |                    |

JORGE ENRIQUE ACEVEDO PEÑALIZA  
C.C. 88.217.507 de Cucuta  
ALCALDE MUNICIPAL DE CUCUTA

20251001-04.-

MASLY GARCIA LOBO AREVALO  
C.C. 37.324.648 de Cucuta  
T.P. 65059-T  
JEFE DE OFICINA DE CONTABILIDAD



MUNICIPIO SAN JOSE DE CUCUTA  
NIT 890.501.434-2  
ESTADO DE RESULTADO COMPARATIVO AGREGADOS  
DEL 01 DE ENERO AL 30 DE JUNIO 2025-2024  
En pesos colombianos con decimales

| CODIGO | DETALLE                                         | 2025                 | 2024                 | VARIACION<br>ABSOLUTA | %<br>ABSOLUTA | VARIACION<br>VERTICAL<br>2025 | VARIACION<br>VERTICAL<br>2024 |
|--------|-------------------------------------------------|----------------------|----------------------|-----------------------|---------------|-------------------------------|-------------------------------|
| 41     | INGRESOS FISCALES                               |                      |                      |                       |               |                               |                               |
| 4105   | IMPUESTOS                                       | 201,235,037,098.26   | 213,161,723,620.79   | -11,926,686,522.53    | -5.60%        | 13.42%                        | 18.94%                        |
| 4110   | CONTRIBUCIONES, TASAS E INGRESOS NO TRIBUTARIOS | 46,251,798,182.56    | 108,134,595,324.27   | -61,882,797,141.71    | -57.23%       | 3.08%                         | 9.61%                         |
| 4195   | DEVOLUCIONES Y DESCUENTOS (DB)                  | -1,202,100.00        | 0.00                 | -1,202,100.00         | 0.00%         | 0.00%                         | 0.00%                         |
|        | TOTAL INGRESOS FISCALES                         | 247,485,633,180.82   | 321,296,318,945.06   |                       |               |                               |                               |
| 43     | VENTA DE SERVICIOS                              |                      |                      |                       |               |                               |                               |
| 4305   | SERVICIOS EDUCATIVOS                            | 31,151,402.50        | 40,786,274.98        | -9,634,872.48         | -23.62%       | 0.00%                         | 0.00%                         |
| 4311   | ADMINISTRACIÓN DE LA SEGURIDAD SOCIAL EN SALUD  | 479,038,694.00       | 0.00                 | 479,038,694.00        | 0.00%         | 0.03%                         | 0.00%                         |
|        | TOTAL VENTA DE SERVICIOS                        | 510,190,096.50       | 40,786,274.98        |                       |               |                               |                               |
| 44     | TRANSFERENCIAS Y SUBVENCIONES                   |                      |                      |                       |               |                               |                               |
| 4408   | SISTEMA GENERAL DE PARTICIPACIONES              | 830,066,770,669.00   | 449,269,227,763.00   | 380,797,542,906.00    | 84.76%        | 55.34%                        | 39.93%                        |
| 4413   | SISTEMA GENERAL DE REGALÍAS                     | 1,677,835,946.92     | 2,629,521,175.20     | -951,685,228.28       | -36.19%       | 0.11%                         | 0.23%                         |
| 4421   | SISTEMA GENERAL DE SEGURIDAD SOCIAL EN SALUD    | 331,439,630,053.75   | 267,358,004,216.86   | 64,081,625,836.89     | 23.97%        | 22.10%                        | 23.76%                        |
| 4428   | OTRAS TRANSFERENCIAS                            | 79,382,959,813.56    | 75,449,225,596.09    | 3,933,734,217.47      | 5.21%         | 5.29%                         | 6.71%                         |
|        | TOTAL TRANSFERENCIAS Y SUBVENCIONES             | 1,242,567,196,483.23 | 794,705,978,751.15   |                       |               |                               |                               |
| 47     | OPERACIONES INTERINSTITUCIONALES                |                      |                      |                       |               |                               |                               |
| 4705   | FONDOS RECIBIDOS                                | 0.00                 | 0.00                 | 0.00                  | 0.00%         | 0.00%                         | 0.00%                         |
|        | TOTAL OPERACIONES INTERINSTITUCIONALES          | 0.00                 | 0.00                 |                       |               |                               |                               |
| 48     | OTROS INGRESOS                                  |                      |                      |                       |               |                               |                               |
| 4802   | FINANCIEROS                                     | 7,609,886,669.12     | 7,754,313,796.23     | -144,427,127.11       | -1.86%        | 0.51%                         | 0.69%                         |
| 4808   | INGRESOS DIVERSOS                               | 1,722,789,375.53     | 1,172,364,072.80     | 550,425,302.73        | 46.95%        | 0.11%                         | 0.10%                         |
| 4830   | REVERSIÓN DEL DETERIORO DEL VALOR               | 0.00                 | 269,947,910.88       | -269,947,910.88       | -100.00%      | 0.00%                         | 0.02%                         |
|        | TOTAL OTROS INGRESOS                            | 9,332,676,044.65     | 9,196,625,779.91     |                       |               |                               |                               |
|        | TOTAL INGRESOS                                  | 1,499,895,695,805.20 | 1,125,239,709,751.10 |                       |               |                               |                               |

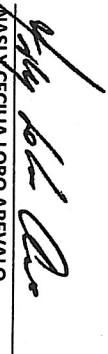
|      |                                                         |                    |                    |                   |          |       |       |
|------|---------------------------------------------------------|--------------------|--------------------|-------------------|----------|-------|-------|
| 51   | DE ADMINISTRACIÓN Y OPERACIÓN                           |                    |                    |                   |          |       |       |
| 5101 | SUELDOS Y SALARIOS                                      | 16,229,353,809.00  | 15,796,992,087.00  | 432,361,722.00    | 2.74%    | 1.29% | 1.88% |
| 5102 | CONTRIBUCIONES IMPUTADAS                                | 278,620,986.00     | 3,375,970,391.00   | -3,097,349,405.00 | -91.75%  | 0.02% | 0.40% |
| 5103 | CONTRIBUCIONES EFECTIVAS                                | 11,263,897,422.00  | 10,253,793,767.00  | 1,010,103,655.00  | 9.85%    | 0.90% | 1.22% |
| 5104 | APORTES SOBRE LA NÓMINA                                 | 9,741,695,200.00   | 8,795,691,001.00   | 946,004,199.00    | 10.76%   | 0.78% | 1.05% |
| 5107 | PRESTACIONES SOCIALES                                   | 4,283,703,481.00   | 6,888,335,887.00   | -2,604,632,406.00 | -37.81%  | 0.33% | 0.82% |
| 5108 | GASTOS DE PERSONAL DIVERSOS                             | 12,394,630,368.16  | 10,061,249,282.48  | 2,333,381,085.68  | 23.19%   | 0.99% | 1.20% |
| 5111 | GENERALES                                               | 35,229,012,525.20  | 36,167,793,965.48  | -938,781,440.28   | -2.60%   | 2.81% | 4.31% |
| 5120 | IMPUESTOS, CONTRIBUCIONES Y TASAS                       | 16,998,064,874.00  | 14,700,104,950.54  | 2,197,959,923.46  | 14.95%   | 1.35% | 1.75% |
|      | TOTAL DE ADMINISTRACIÓN Y OPERACIÓN                     | 106,318,978,665.36 | 106,039,931,331.50 |                   |          |       |       |
| 52   | DE VENTAS                                               |                    |                    |                   |          |       |       |
| 5211 | GENERALES                                               | 22,159,880.00      | 45,351,312.00      | -23,191,432.00    | -51.14%  | 0.00% | 0.01% |
|      | TOTAL DE VENTAS                                         | 22,159,880.00      | 45,351,312.00      |                   |          |       |       |
| 53   | DETERIORO, DEPRECIACIONES, AMORTIZACIONES Y PROVISIONES |                    |                    |                   |          |       |       |
| 5346 | DETERIORO DE INVERSIONES                                | 0.00               | 102,381,200.00     | -102,381,200.00   | -100.00% | 0.00% | 0.01% |
| 5347 | DETERIORO DE CUENTAS POR COBRAR                         | 968,789,610.00     | 0.00               | 968,789,610.00    | 0.00%    | 0.08% | 0.00% |
| 5360 | DEPRECIACIÓN DE PROPIEDADES, PLANTA Y EQUIPO            | 3,832,895,211.10   | 3,398,152,246.12   | 434,742,964.98    | 12.79%   | 0.31% | 0.40% |
| 5366 | AMORTIZACIÓN DE ACTIVOS INTANGIBLES                     | 228,065,894.68     | 42,268,353.17      | 185,797,541.51    | 439.57%  | 0.02% | 0.01% |



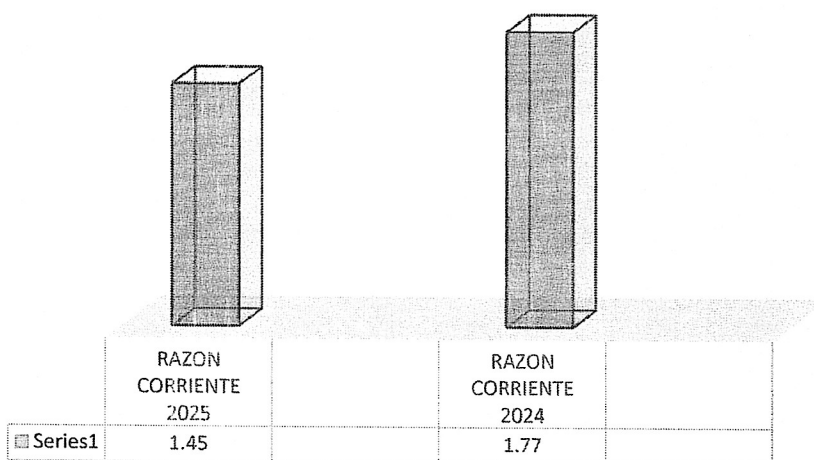
MUNICIPIO SAN JOSE DE CUCUTA  
NIT 890.501.434-2  
ESTADO DE RESULTADO COMPARATIVO AGREGADOS  
DEL 01 DE ENERO AL 30 DE JUNIO 2025-2024  
En pesos colombianos con decimales

| CODIGO | DETALLE                                                                                          | 2025                        | 2024                      | VARIACION<br>ABSOLUTA     | %<br>ABSOLUTA  | VARIACION<br>VERTICAL<br>2025 | VARIACION<br>VERTICAL<br>2024 |
|--------|--------------------------------------------------------------------------------------------------|-----------------------------|---------------------------|---------------------------|----------------|-------------------------------|-------------------------------|
| 5368   | PROVISIÓN LITIGIOS Y DEMANDAS                                                                    | 390,637,071.33              | 48,630,622.00             | 342,006,449.33            | 703.27%        | 0.03%                         | 0.01%                         |
| 5373   | PROVISIONES DIVERSAS                                                                             | 1,260,060,284.95            | 0.00                      | 1,260,060,284.95          | 0.00%          | 0.10%                         | 0.00%                         |
|        | <b>TOTAL DETERIORO, DEPRECIACIONES, AMORTIZACIONES Y PROVISIONES</b>                             | <b>6,680,448,072.06</b>     | <b>3,591,432,421.29</b>   |                           |                |                               |                               |
| 54     | TRANSFERENCIAS Y SUBVENCIONES                                                                    |                             |                           |                           |                |                               |                               |
| 5423   | OTRAS TRANSFERENCIAS                                                                             | 84,819,125,812.70           | 7,188,574,811.15          | 77,630,551,001.55         | 1079.92%       | 6.76%                         | 0.86%                         |
| 5424   | SUBVENCIONES                                                                                     | 2,743,374,854.00            | 0.00                      | 2,743,374,854.00          | 0.00%          | 0.22%                         | 0.00%                         |
|        | <b>TOTAL TRANSFERENCIAS Y SUBVENCIONES</b>                                                       | <b>87,562,500,666.70</b>    | <b>7,188,574,811.15</b>   |                           |                |                               |                               |
| 55     | GASTO PÚBLICO SOCIAL                                                                             |                             |                           |                           |                |                               |                               |
| 5501   | EDUCACIÓN                                                                                        | 269,750,515,002.35          | 196,936,166,248.07        | 72,814,348,754.28         | 36.97%         | 21.50%                        | 23.46%                        |
| 5502   | SALUD                                                                                            | 696,661,850,492.37          | 488,563,946,113.28        | 208,097,904,379.09        | 42.59%         | 55.54%                        | 58.19%                        |
| 5503   | AGUA POTABLE Y SANEAMIENTO BÁSICO                                                                | 33,346,950.00               | 765,717,469.65            | -732,370,519.65           | -95.65%        | 0.00%                         | 0.09%                         |
| 5504   | VIVIENDA                                                                                         | 778,283,333.33              | 883,174,248.00            | -104,890,914.67           | -11.88%        | 0.06%                         | 0.11%                         |
| 5505   | RECREACIÓN Y DEPORTE                                                                             | 0.00                        | 150,000,000.00            | -150,000,000.00           | -100.00%       | 0.00%                         | 0.02%                         |
| 5506   | CULTURA                                                                                          | 5,043,441,988.90            | 520,201,424.46            | 4,523,240,564.44          | 869.52%        | 0.40%                         | 0.06%                         |
| 5507   | DESARROLLO COMUNITARIO Y BIENESTAR SOCIAL                                                        | 27,477,218,982.37           | 5,422,946,957.67          | 22,054,272,024.70         | 406.68%        | 2.19%                         | 0.65%                         |
| 5508   | MEDIO AMBIENTE                                                                                   | 1,383,970,972.00            | 479,840,833.31            | 904,130,138.69            | 188.42%        | 0.11%                         | 0.06%                         |
| 5550   | SUBSIDIOS ASIGNADOS                                                                              | 9,550,980,720.00            | 4,642,238,301.14          | 4,908,742,418.86          | 105.74%        | 0.76%                         | 0.55%                         |
|        | <b>TOTAL GASTO PÚBLICO SOCIAL</b>                                                                | <b>1,010,679,608,441.32</b> | <b>698,364,231,595.58</b> |                           |                |                               |                               |
| 57     | OPERACIONES INTERINSTITUCIONALES                                                                 |                             |                           |                           |                |                               |                               |
| 5705   | FONDOS ENTREGADOS                                                                                | 2,196,520,376.80            | 3,585,076,948.94          | -1,388,556,572.14         | -38.73%        | 0.18%                         | 0.43%                         |
|        | <b>TOTAL OPERACIONES INTERINSTITUCIONALES</b>                                                    | <b>2,196,520,376.80</b>     | <b>3,585,076,948.94</b>   |                           |                |                               |                               |
| 58     | OTROS GASTOS                                                                                     |                             |                           |                           |                |                               |                               |
| 5802   | COMISIONES                                                                                       | 75,949,377.67               | 61,706,157.14             | 14,243,220.53             | 23.08%         | 0.01%                         | 0.01%                         |
| 5803   | AJUSTE POR DIFERENCIA EN CAMBIO                                                                  | 2,474.24                    | 1,700.44                  | 773.80                    | 45.51%         | 0.00%                         | 0.00%                         |
| 5804   | FINANCIEROS                                                                                      | 12,810,604,459.38           | 12,210,951,347.56         | 599,653,111.82            | 4.91%          | 1.02%                         | 1.45%                         |
| 5811   | PÉRDIDAS POR LA APLICACIÓN DEL MÉTODO DE PARTICIPACIÓN PATRIMONIAL DE INVERSIONES EN CONTROLADAS | 3,480,034.00                | 0.00                      | 3,480,034.00              | 0.00%          | 0.00%                         | 0.00%                         |
| 5890   | GASTOS DIVERSOS                                                                                  | 19,225,660,357.87           | 5,474,791.41              | 19,220,185,566.46         | 351066.99%     | 1.53%                         | 0.00%                         |
| 5893   | DEVOLUCIONES Y DESCUENTOS INGRESOS FISCALES                                                      | 8,850,372,389.00            | 8,468,768,100.00          | 381,604,289.00            | 4.51%          | 0.71%                         | 1.01%                         |
|        | <b>TOTAL OTROS GASTOS</b>                                                                        | <b>40,966,069,092.16</b>    | <b>20,746,902,096.55</b>  |                           |                |                               |                               |
|        | <b>TOTAL GASTOS</b>                                                                              | <b>1,254,426,285,194.40</b> | <b>839,561,500,517.01</b> |                           |                |                               |                               |
|        | <b>EXCEDENTE RESULTADO DEL EJERCICIO</b>                                                         | <b>245,469,410,610.80</b>   | <b>285,678,209,234.09</b> | <b>-40,208,798,623.29</b> | <b>-14.07%</b> |                               |                               |

  
JORGE ENRIQUE ACEVEDO PEÑALOZA  
C.C. 88217.507 de Cúcuta  
ALCALDE MUNICIPAL DE CUCUTA  
20251001-02-

  
NASTY CECILIA LOBO AREVALO  
C.C. 37.324.648 de Ocaña  
T.P.65059-T  
JEFE OFICINA DE CONTABILIDAD

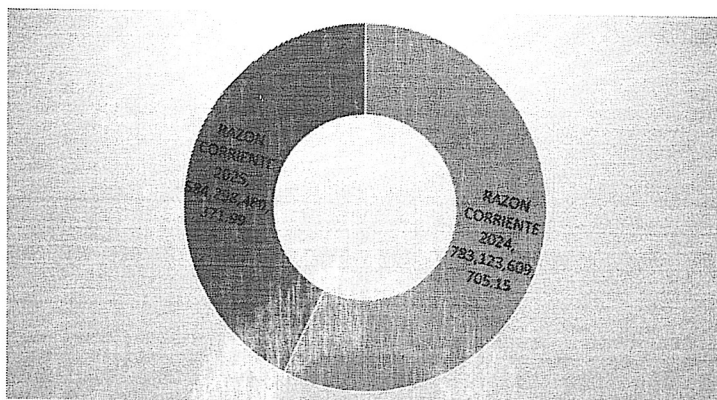
| INDICADORES DE LIQUIDEZ |                     |   |                             |        |
|-------------------------|---------------------|---|-----------------------------|--------|
| RAZON CORRIENTE         |                     |   |                             |        |
|                         | CORRIENTE<br>ACTIVO | / | CORRIENTE<br>PASIVO         | VECES  |
| RAZON CORRIENTE<br>2025 | ACTIVO              |   | <u>1,883,194,878,017.39</u> | = 1.45 |
|                         | PASIVO              |   | 1,298,896,397,645.40        |        |
| RAZON CORRIENTE<br>2024 | ACTIVO              |   | <u>1,794,215,635,069.57</u> | = 1.77 |
|                         | PASIVO              |   | 1,011,092,025,364.42        |        |



El Municipio de San José de Cúcuta, al Segundo trimestre de la vigencia 2025, cuenta por cada peso que debe a corto plazo, con \$ 1.45 pesos para así respaldar sus deudas a corto plazo.

Denotándose un decremento en este indicador, con respecto a la vigencia anterior en \$0,32 centavos de pesos

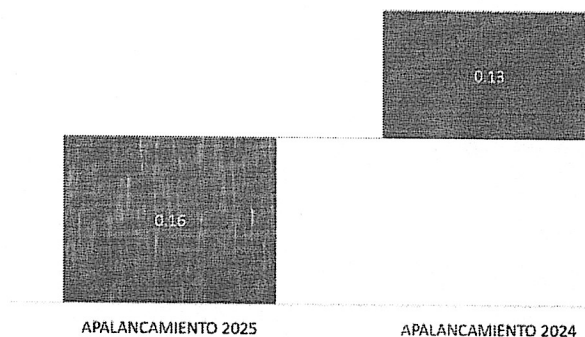
| CAPITAL DE TRABAJO<br>CORRIENTE |                  |   |                                                   |                      |
|---------------------------------|------------------|---|---------------------------------------------------|----------------------|
|                                 | ACTIVO CORRIENTE | - | PASIVO CORRIENTE                                  |                      |
| RAZON CORRIENTE 2025            | ACTIVO - PASIVO  | = | (\$1.883.194.878.017,39 - \$1.298.896.397.645,40) | = 584,298,480,371.99 |
| RAZON CORRIENTE 2024            | ACTIVO - PASIVO  | = | (\$1.794.215.635.069,57 - \$1.011.092.025.364,42) | = 783,123,609,705.15 |



Considerando lo anterior, se evidencia una disminución equivalente a \$198.825.129.333,16 pesos, esto debido a que su capacidad operativa y financiera logra cubrir sus deudas a corto plazo y financiar las demás actividades que benefician a la comunidad en general.

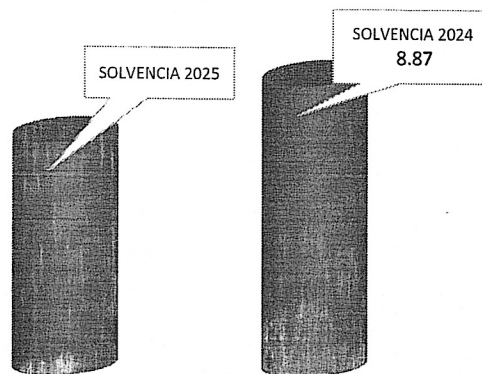


| APALANCAMIENTO      |                      |   |                      |        |
|---------------------|----------------------|---|----------------------|--------|
|                     | TOTAL PASIVO         | / | TOTAL PATRIMONIO     | VECES  |
| APALANCAMIENTO 2025 | 1,413,664,948,915.22 | / | 8,649,608,530,797.87 | = 0.16 |
| APALANCAMIENTO 2024 | 1,107,679,094,463.78 | / | 8,715,747,208,179.65 | = 0.13 |



La aumento del ratio de apalancamiento financiero de 0,13 en 2024 a 0,16 en 2025 indica que la Alcaldía de San José de Cúcuta dependen mas de la deuda (prestamos) para financiar sus operaciones en el año 2025 en comparación con el año anterior. Esto se interpreta como un signo a mejorar, para su estabilidad financiera, con el objetivo de brindar los servicios y beneficios pertinentes a la comunidad.

| RAZON DE SOLVENCIA |                       |   |                      |   |       |
|--------------------|-----------------------|---|----------------------|---|-------|
|                    | ACTIVO TOTAL          | / | PASIVO TOTAL         | = | VECES |
| SOLVENCIA 2025     | 10,063,273,479,713.10 | / | 1,413,664,948,915.22 | = | 7.12  |
| SOLVENCIA 2024     | 9,823,426,302,643.43  | / | 1,107,679,094,463.78 | = | 8.87  |



La disminución en el índice de solvencia entre las vigencias (2024 a 2025) es del 1,75 unidades monetarias del total del activo, lo que brinda una señal positiva de mejora en la posición financiera de la empresa y su capacidad para cumplir con sus obligaciones financieras utilizando sus activos. Esto sugiere una gestión financiera más efectiva y una mayor estabilidad financiera en el año 2025.